# **FOUNDER'S DESK**

India's vision of becoming self-reliant by 2047 economically, technologically, and strategically is not lacking in direction or declarations. From defence indigenization to startup acceleration, from the Semiconductor Mission to Atmanirbhar Bharat initiatives, multiple programs have been rolled out. Yet, beneath these ambitions lies a hard truth that India remains deeply dependent, systemically delayed, and

structurally fragmented.

Critical technologies are still imported. Files move, but outcomes don't. Innovation remains academic, justice delayed, and public services sluggish. The defence sector, despite its strategic significance, still waits for timely and high-quality indigenous systems. The entitlement mindset around free services erodes accountability, and government schemes often lack interministerial alignment. What we confront is not just a governance gap, but it is a national energy imbalance. Projects conceived by reputed institutions or startups often face policy bottlenecks, non-aligned procurement norms, and unclear market access.

India has immense potential and there is no crisis of capability. It is a crisis of alignment, execution, and intent. The national energy system is not flowing cohesively and much like blocked chakras in the human body.

India's ancient knowledge traditions speak of seven chakrasenergy centers in the human system whose alignment ensures vitality and clarity. Similarly, a nation too has its own **structural and moral chakras** domains that must stay energized, aligned, and balanced to maintain its integrity and purpose. Over the years, **Bharat's chakras** 

have weakened, our institutional

# **Awakening Bharat**

willpower has dulled, our strategic foresight has blurred, and our grassroots connection has loosened. Governance without accountability, policies without integration, R&D without outcomes, and production without sovereignty are symptoms of this national misalignment.

Dependency, delay, and disconnection are not standalone problems; they are manifestations of a deeper rupture in the

Consider the defence ecosystem. Despite the rhetoric of indigenization, India continues to import propulsion systems, highend radars, and electronic warfare technologies. Rigid procurement norms, bureaucratic inertia, and weak tech-commercialization pipelines have stalled indigenous progress, and this is just one example.

nation's inner circuitry.

Similar blockages exist across sectors, and the ideal should be clear and actionable:

# **Judiciary Processes:**

Blockage: Justice is delayed due to slow processes and no performance benchmarks. Ideal: Ensure time-bound resolution through digital tracking and accountable timelines.

# **Innovation Pipelines:**

Blockage: Academic R&D rarely reaches the market due to weak tech transfer.

Ideal: Establish industry-linked TTOs to turn research into revenue.

**Procurement Policies:** Blockage: Li bidding prioritizes cost over

quality, hurting local manufacturers. Ideal: Shift to Q1-based procurement that rewards quality and indigenous value.

# Grievance Redressal:

Blockage: Citizen complaints often go unresolved, eroding trust. Ideal: Deploy digital grievance platforms with strict resolution deadlines.

Policy Convergence:

Blockage: Parallel schemes across ministries dilute impact.
Ideal: Promote scheme convergence through unified dashboards and task forces.

Data & Digital Sovereignty:

Blockage: Reliance on foreign platforms compromises data control

Ideal: Build secure, indigenous cloud and data infrastructure.

To find the real Bharat, we must return to our roots where the timeless civilizational essence that never disappoints. These roots speak of resilience, innovation, community, and consciousness the pillars of any truly self-reliant nation. But to realize Aatmanirbhar Bharat, we must do more than launch schemes, we must revitalize our national **chakras:** from visionary leadership to data sovereignty, from cultural confidence to innovation monetization, from timely justice to strategic autonomy.

Let us meditate with intent. Let us reform with integrity. Let us rise with our roots.

Jai Hind.



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Disclaimer: The views expressed are personal.

#### NATIONAL CONSCIOUSNESS & TRANSPARENT GOVERNANCE & SOVEREIGNTY COMMUNICATION **REFORM FOCUS AREA REFORM FOCUS AREA** · Strategic autonomy in critical sectors Anti-corruption reforms (defence, Al, semiconductors, datacenters, etc) · Tech-enabled citizen grievance redressal Civilizational awareness Value-based development vision RTI strengthening · Bureaucratic accountability · Leadership alignment with national interest · Communicative alignment among stakeholders **ISSUES ADDRESSED ISSUES ADDRESSED** Weak National Narrative Corruption & leakages • External dependency in core sectors • Enforce time-bound service delivery and judicial Lack of values-driven governance responsiveness; Digitize processes to track delays and ensure measurable STRATEGIC DIRECTION & performance POLICY ALIGNMENT • Long-term strategic roadmaps (Vision 2047, NIP) • Inter-ministerial convergence Institutional policy execution discipline Unified economic and innovation indicators **OUALITY-BASED DOMESTIC ISSUES ADDRESSED** Chakra Fragmented policy implementation Crown CAPABILITY · Lack of continuity across schemes · Disjointed execution across ministries REFORM FOCUS AREA · Shift from L1 (lowest price) to Q1 (quality first) in procurement Third Eve Chakra Promote high-value Indian manufacturing Throat Chakra (capital goods, medtech, defence, etc) Vibrant MSME vendor ecosystem PUBLIC TRUST & Procurement policy and GFR reform **INCLUSIVE GROWTH ISSUES ADDRESSED** Race-to-the-bottom pricing REFORM FOCUS AREA · Import-led supply chains Heart Chakra Reform subsidy/freemium culture Undervalued Indian manufacturers • Co-create with MSMEs, artisans, gig sector • Fair taxation policies State-centre-local coordination Solar Plexus Chakra Trust-building with youth and startups **ISSUES ADDRESSED** Free service expectations Weak local entrepreneurship Distrust in public-private collaboration Sacral Chakra **AWAKENING BHARAT INFRASTRUCTURE & INNOVATION TO TECH SOVEREIGNTY**

## **REFORM FOCUS AREA**

- Indigenous cloud & data servers
- · Semiconductor & fab ecosystem
- Critical engine/component manufacturing (rail, aero, defence)
- EV, battery & space infra
- Digital infra under Indian control

## **ISSUES ADDRESSED**

- Critical tech import dependency
- Data sovereignty threats
- Gaps in deep infrastructure capacity

# **REFORM FOCUS AREA**

- Outcome-linked R&D funding
- Public-private R&D labs
- IP commercialization (licensing, TTOs)
- Investor access for deeptech
- University innovation integration

#### **ISSUES ADDRESSED**

- Academic R&D not commercialized
- No incentive for IP ownership
- Weak tech transfer frameworks